

# **Minutes**

## **Oldham Leadership Board**

Thursday 9 March 2017, 10 am until 12 noon Odeon Cinema, Parliament Square, Oldham

#### Present:

Cllr Jean Stretton Leader, Oldham Council (Chair)
Dr Carolyn Wilkins OBE Chief Executive, Oldham Council
Chief Executive, First Choice Homes

Liz Windsor-Welsh Action Together

Dr Ian Wilkinson Oldham CCG and Vice Chair of the Health &

Wellbeing Board

Stuart Lockwood Oldham Community Leisure

Jeremy Broadbent Oldham Business Leadership Group

Alun Francis Oldham College

Cllr Sue Dearden Chair of the Health and Wellbeing Board

CS Neil Evans Greater Manchester Police
Supt Danny Inglis Greater Manchester Police

Donna McLaughlin Pennine Acute NHS Hospital Trust Jack Sharp Pennine Acute NHS Hospital Trust

ACC Rebekah Sutcliffe Greater Manchester Police and Place lead Corporate and Commercial, Oldham Council

Maggie Kufeldt Health & Wellbeing, Oldham Council

Helen Lockwood Co-ops and Neighbourhoods, Oldham Council

Cllr Eddie Moores Cabinet Member for Health & Wellbeing

Oldham Council

Cllr Barbara Brownridge Cabinet Member for Co-ops and

Neighbourhoods

Glynn Greater Manchester Fire and Rescue Service

Jackie Wilson Oldham Council Vicky Sugars Oldham Council

Neil McInroy Centre for Local Economic Strategies Victoria Bettany Centre for Local Economic Strategies

#### **Apologies:**

Caroline Drysdale Pennine Care

Cllr Abdul Jabbar Deputy Leader, Oldham Council Jayne Clarke Oldham Sixth Form College

Denis Gizzi Oldham CCG Sir David Dalton Pennine Acute

Jonathan Yates Citizens Advice and VCFP Chair

Dave Benstead Chair of the Economy and Skills Partnership

and Oldham Business Leadership Group

Jon Aspinall Greater Manchester Fire and Rescue Service

	1	Minutes and matters arising from meeting on 9 March 2017
Ī		The minutes of the meeting of 9 March 2017 were agreed as a correct record of
L		proceedings.



Cllr Jean Stretton, Leader of Oldham Council (Chair) welcomed Dr Neil McInroy from the Centre for Local Economic Strategies to the Board. AGREED That the minutes of the meeting of 9 March 2017 were agreed as a correct record of proceedings 2 **Anchors and Social Value** Neil McInroy, Chief Executive from the Centre for Local Economic Strategies presented the work they are undertaking in Oldham on 'anchors and social value'. Board members commented that: The work that CLES were undertaking for Oldham Council was valuable to the Partnership and integral to the Inclusive Economy pillar of the Oldham Plan. The anchor term needed to be considered in its broadest sense – in terms of influence and presence in the borough It is important that anchors and social value form part of the Integrated Care Organisation from the start which would maximise the outcomes across the devolved funding streams. Skills and workforce needed to be considered as part of the work. For example, how do we employ more Oldham people at the hospital and how do we equip local people with the skills to get these jobs? The neighbourhood level data was useful in determining where influence was being reached The Partnership was not starting from scratch and we need to consider the Partnership Social Value Charter and Framework Other routes to develop good supply chains beyond formal procurement practices needed to be considered including how we commission for social value The Partnership could consider how we grow our own co-operatives and enterprises as part of the anchors work AGREED/ACTION 1. That CLES report on the anchors and social value work at the Oldham Leadership Board in July and agree next steps for the Oldham Partnership 2. That the anchors and social value work be developed as part of the ICO proposals. Oldham Plan 2017-22 Vicky Sugars, Strategy, Partnerships and Policy presented the Oldham Plan 2017-22 to the Board for endorsement and sign off. This also included an overview of the consultation process, public version of the Oldham Plan 2017-22 and the communication strategy. Board members endorsed the Oldham Plan 2017-22 and agreed that the decision to sign off the final version of the Plan be delegated to the Chair.

The Board noted the positive feedback from the Partnership on the overall direction of the



#### Plan.

It was noted that some of the visions and roadmaps required some further work before publication.

#### AGREED/ACTION

- 1. That the Oldham Plan 2017-22 is endorsed
- 2. That sign off of the final published version be delegated to the Chair
- 3. That the Plan be published in June 2017 and promoted widely
- 4. That all Board members will promote the Oldham Plan 2017-22 within their organisations and sectors following publication

## 4 Oldham Plan 2017-22 roadmaps and delivery

Members of the Oldham Leadership discussed the delivery roadmaps to the Oldham Plan 2017-22 in groups.

The Board made the following general comments:

- Outcomes The Oldham Plan 2017-22 needed to include an outcomes framework using thriving communities and an Inclusive Growth Index as a starting point
- Public Service Induction The Partnership should consider a common induction or training mechanism for all public services (at all levels) so that everyone understands their dual responsibility to their organisations and to the borough
- Chair team The links between priorities needed to be strengthened and it was suggested that this be done via the chair team.
- Organisational and sectoral alignment to the objectives could be added to the roadmaps 'how are we going to do this'.

## Inclusive Economy

Human Capital – that this was a high priority for the Partnership and that there
was a gap in looking at the design of high skilled and technical pathways. It was
agreed that a small delivery group was needed to push work on – bringing
together the work in Economy and Skills, the OESC and the Area Opportunity
funding and agreeing the 'method' for developing human capital

#### Co-operative Services

- Redesigning Co-op Services That we needed to redesign what co-operative services look like and that this should be and that this should be the focus of the next Oldham Leadership Board including the 'story of co-operative services' so far
- Citizen Contract The citizen's contract from GMP and the role of the front-line needed to be considered by the Board.

#### Thriving Communities

- Thriving communities alignment The documents for thriving communities needed to align (between the 'platform' and the 'programme'. We need one group to give oversight of both.
- Cross partner comms/good news That cross partner communications and good new stories needs to be considered
- Oldham script/brand How do we begin to change the psyche that exists about



## Oldham – what is the 'new Oldham script'?

- Positive / Strength based rather than 'multiple deprivation, history of community tension etc etc....
- How do this within organisations, with the public and with local and national press? Oldham PR consultant for place branding?
- Done beyond organisational comms teams who different focus and maybe not the right skill sets / capacity to do effectively

#### AGREED/ACTION

- 1. That a human capital delivery group be established
- 2. Redesigning Co-op Services be discussed at the July Board
- 3. That the Citizen Contract from GMP be taken to the July Board
- 4. That a Co-op Workforce Induction be considered
- 5. That ACC Rebekah Sutcliffe meet all partners to talk about thriving communities prior to the July Board.
- 6. That the Thriving Communities programme and ICO be aligned
- 7. That a cross partner comms/good news mechanism be considered
- 8. That an Oldham script/sell be developed and place brand be considered
- 9. That the Chair team be strengthened to ensure delivery across the three pillars

### Date of next meeting

13 July 2017,10 am until 12noon,Lees Suite, Oldham